



“STILL WATERS RUN DEEP”

Changing global supply chains & European trade flows

“Altissima quaeque flumina minimo sono labi”: as the Latin proverb reminds us, “the deepest rivers flow with the least sound...”

Wed 22 November

08:00 – 08:30

- **Registration** at Sala Lelio Luttazzi, Magazzino 26, 34135 Trieste TS, Italy (*shuttle buses from NH Trieste starting 07:45, or a beautiful walk 35 mins from NH hotel*)

08:30

- **Welcome & map: why are we here?** Prof Michele Geraci, Gavin Roser & others
- **Geopolitical backdrop**, Prof Stefano Pilotto
- **Market development update & logistics performance Europe & global maritime**, CargoON, Freightos
- **The economic evidence for shifting global supply chains & reflections on European movements**, EIB European Investment Bank

10:45 – 11:30 (*coffee & moving across the road to Trieste Convention Centre*)

- **Global shifts – facing change & exploiting commercial opportunity**, Rail Cargo, KPMG & others

- **Global brands & local presence (Northern Adriatic)**, Mitsubishi, Illy, Baltic Rail & audience

12:20 – 13:30 (*members' vote & lunch*)

- **Choice of parallel workshops** (two EU-backed initiatives to drive progress)
 - [Collaboration and making multimodal logistics work – Connecting European digital ecosystems \(FEDeRATED\)](#), Codognotto, Pittini, Freightos, Ineos, Zunarelli, I-O, Transporeon & others
 - [Europe's connection with the world; integration of TEN-T in global supply chains](#), NewOpera / Planet & others

15:15 – 16:00 (*coffee & moving across the road to Sala Luttazzi*)

- **Rail, mode shift or simply mode-flexible? North Adriatic lessons for Europe?** CFL Multimodal, Duisport & others
- **Conclusions & country reflections** Turkey, Egypt, Italy, Greece, China, Prof Geraci & others

Networking dinner in historical Caffè Tormaseo (19:00 – 22:30)